



**Brighton & Hove
City Council**




Brighton & Hove City Council
Strategic Risk Assessment Report
Chief Executive

Initial Rating - High;

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| ROM Issue: Pace and volume of public sector change | Responsible Officer: Chief Executive |
| | Risk Code: SR3 |

Identified Financial constraints and significant reform affecting partner organisations , e.g. NHS and those engaged in Public Health and Wellbeing, may lead organisations to reframe their budgets and ways of working and therefore affect their ability to deliver plans as envisaged .

Potential Conseq Enhanced communication and joined up planning will be needed to ensure that the impacts on the city are well managed and there is clear agreement on the role of each organisation and its responsibilities.

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|--|---|----------------------------------|---|---------------------------------|---|
| Initial: High |  | Revised: High |  | Future: Significant |  |
| Risk Identified Date: 23/2/2011 | | Date Modified: 12/10/2012 | | Date Modified: 15/6/2011 | |

Risk Category:

- BHCC Strategic Risk
- Customer / Citizen
- Partnership Working/ Management

Existing Controls:

- * Strong Partnership arrangements evidenced by effective Local Strategic Partnership (LSP), Public Service Board (PSB) and a family of partners
- * PSB meet every 6 weeks to oversee the programme of work to tackle city issues, close working ensures that issues are known including those relating to financial constraints
- * Oversight by the PSB and LSP of shared priorities detailed in the agreed Sustainable City Strategy
- * City Commissioning Plan with a programme of targeted and prioritised projects
- * Community Engagement Framework agreed and implemented
- * Strong and developing understanding of need in the city:
 - Joint Strategic Needs Assessment;
 - State of the City Report;
 - City Intelligence Network managed by PSB
 - City Needs Assessment process agreed
 - Brighton & Hove Local Information Service
- * Performance & Risk Management Framework (PRMF) with city partners to take account of City Outcomes, Organisational Health, City Risks agreed and being reported upon
- * City Risk Register being developed by cross-sector working group

Effectiveness of Controls: Adequate

Issue Type: Threat




Risk Treatment: Treat, Treat

Solutions: Strategic Fiannce session 26 October 2012 - sharing information funding issues and priorities across section

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| ROM Issue: Welfare Reform | Responsible Officer: Chief Executive |
| | Risk Code: SR 11 |

Identified The government is implementing widespread welfare reforms. Council tax support impacts directly on the council and the reforms will impact on the city as a whole. Introduction of the Universal Credit initiative and changes to housing benefits are expected to have a wide-ranging impact on the council and the city

Potential Conseq The proposed changes are complex to understand and plan for and have significant implications for the resources available to the council and how it organises itself to meet the impact of welfare reform on citizens e.g:
 * vulnerable households, individuals and families
 * increased likelihood of people being unable to pay their housing costs (mortgage or rent)
 * increase in use of "spot purchase" Bed and Breakfast accommodation.

Initial: High  **Revised:** High  **Future:** High 
Risk Identified Date: 9/5/2012 **Date Modified:** 9/10/2012 **Date Modified:** 12/10/2012

Risk Category:
 - BHCC Strategic Risk
 - Customer / Citizen

Existing Controls:
 * Council Tax Support Project Board
 * Wider Welfare Reform network group established comprising key partners across the city and reporting to the Public Service Board
 * Programme management approach to Welfare Reforms
 * Corporate Critical Budget for homelessness
 * Widespread consultation & engagement of Local Council Tax Support Scheme
 * Robust Equalities Impact Assessment undertaken on the Council Tax support scheme including consideration of cumulative impact of wider Welfare Reform

Effectiveness of Controls: Uncertain **Issue Type:** Threat
Risk Treatment: Treat, Treat

Solutions: Continue to implement measures and develop approach
 Review of financial advice and financial inclusion issues arising from these reforms